Validity Study

Relationship between Personality and Law Enforcement Performance

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We investigated the relationship between the scores on the MMPI, California Psychological Inventory (CPI), Inwald Personality Inventory (IPI), Nelson Denny, and Shipley Institute for Living Scale and supervisor ratings of law enforcement performance after one year on the job. Participants in the study were 129 recently hired officers in a variety of small towns in New Mexico. The results indicated that neither personality nor cognitive ability were significantly related to job performance.

Sample

The sample consisted of 129 police officers in a variety of small towns in New Mexico. The officers were hired during the mid to late 1980s. The mean age of sample participants was 27.9 years, 95% percent were men, and 71% were white.

Predictor Information

The personality measures used included the Minnesota Multiphasic Personality Inventory (MMPI), California Psychological Inventory (CPI), and Inwald Personality Inventory (IPI). The cognitive ability measures included a test of general cognitive ability (Shipley Institute for Living Scale) and a test of reading ability (Nelson Denny). Clinical interpretations of the scales were made by a licensed clinical psychologist with extensive experience working with law enforcement populations.

Criterion Information

A supervisor provided ratings on the overall performance of each officer after one year on the job. The scale was a five-point Likert scale with a low rating indicting poor performance. The mean of the overall performance rating was 3.67, with a standard deviation of .875.

Validity Information

Tables 1-4 show the results of the study. As can be seen in the tables, only the Social Introversion scale of the MMPI and the Loner scale of the IPI were significantly related to performance. Although the clinical evaluation of the IPI was significantly related to performance ratings, it was in the opposite direction expected in that applicants who did poorly on the IPI were actually rated as being better officers after one year on the job. Contrary to most research on cognitive ability, neither the Nelson Denny nor the Shipley were related to performance ratings.

Table 1: Correlations between MMPI and Performance Ratings					
MMPI Scale	Mean MM	Mean MMPI Score		Correlation with	
	Raw Score	T Score	N	Performance	
L	4.40	51.20	129	02	
F	2.50	49.00	129	08	
K	17.61	60.22	129	.02	
Hs	10.41	47.82	129	.06	
D	17.02	51.04	129	.08	
Ну	18.87	54.74	129	.02	
Pd	21.43	55.86	129	08	
Mf	23.07	55.14	129	.04	
Pa	9.06	56.18	129	.14	
Pt	22.32	48.64	129	01	
Sc	21.70	48.14	129	03	
Ma	19.41	56.23	129	05	
Si	21.69	46.69	129	.18*	
Clinical evaluation	2.98		129	.07	

Table 2: Correlations between CPI Scores and Performance Ratings					
CPI Scale	CPI Mean Score		N	Correlation with	
	Raw Score	T Score	IN	Performance	
Dominance	25.59	55	100	.00	
Capacity for status	19.88	51	100	.03	
Sociability	25.74	52	100	04	
Self-presence	36.95	55	100	07	
Self-assurance	21.00	55	100	.00	
Well-being	39.03	54	100	09	
Responsibility	30.56	49	100	.00	
Socialization	39.00	54	100	04	
Self-control	35.33	55	100	.12	
Tolerance	24.04	52	100	11	
Good impression	23.20	55	100	.06	
Communality	26.67	56	100	.03	
Ach via conformance	30.52	56	100	.07	
Ach via independence	20.00	53	100	.02	
Intellectual efficiency	40.75	54	100	05	
Psych mindedness	12.50	56	100	01	
Flexibility	8.19	47	100	.02	
Femininity	15.11	47	100	.10	
Law enforcement scale		51	100	.02	
Clinical evaluation	2.86		96	.17	

Table 3: Correlations between IPI Scores and Performance Ratings					
IPI Scale	Mean	N	Correlation with Performance		
Guardedness	47.47	30	23		
Alcohol use	45.43	30	.30		
Drug use	46.80	30	.12		
Driving violations	54.87	30	.01		
Job difficulties	43.33	30	21		
Trouble with the law	47.46	30	.25		
Absence abuse	41.10	30	17		
Substance abuse	48.00	30	19		
Antisocial attitudes	47.90	30	.03		
Hyperactivity	47.83	30	02		
Rigid type	49.50	30	.24		
Type A	52.13	30	.08		
Illness concerns	45.43	30	.06		
Treatment programs	48.03	30	.20		
Anxiety	47.50	30	06		
Phobic personality	48.43	30	.10		
Obsessive personality	50.13	30	06		
Depression	44.13	30	.12		
Loner	49.07	30	.40*		
Unusual experiences	44.83	30	.25		
Lack of assertiveness	50.90	30	.02		
Interpersonal difficulties	47.93	30	.12		
Undue suspiciousness	46.67	30	.09		
Family concerns	43.23	30	03		
Sexual concerns	46.87	30	.12		
Spouse concerns	48.27	30	08		
Clinical IPI evaluation		30	40*		

Table 4: Correlations between Cognitive Ability and Performance Ratings					
Cognitive Ability					
Shipley Institute for Living Scale	106.23	129	02		
Nelson Denny Reading Ability	6.66	128	.05		
Demographic Variable					
Sex (1=male, 2=female)	0.05	130	09		
Race (1=white, 2=nonwhite)	0.29	130	03		
Age	27.90	130	.03		
Clinical Interview	3.40	125	.09		

Author Notes

Questions about this study should be directed to:

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